

12:00	Excursion: Golf at Richings Park Golf Club Meet at: Richings Park Golf Club, North Park, Iver, SL0 9DL (please make your own way there) First tee off at 12:28 Excursion finish time: approx. 17:00
12:30 - 18:00	Shuttles will be running between Egham train station, Royal Holloway Campus (for registration) and Castle Hotel Windsor
12:30 - 17:30	Conference Registration and Enquiry Desk Open Windsor Building Foyer <i>Tea and coffee available</i> <i>Kindly sponsored by Legal & General Investment Management</i>
12:30 onwards	Accommodation Check-in: Royal Holloway, University of London Windsor Building Foyer
13:15	Excursion: Windsor Castle Meet at: Reception, Castle Hotel Windsor Excursion finish time: approx. 16:00
13:45	Excursion: Picture Gallery Tour and Afternoon Tea Meet at: Conference Registration Desk, Windsor Building Foyer Excursion finish time: approx. 16:00
14:00 onwards	Accommodation Check-in: Castle Hotel Windsor Castle Hotel Windsor Reception
18:15	Transfer from Castle Hotel Windsor to the Networking Dinner Meet at Castle Hotel Windsor Reception <i>Please be aware that transfers will depart promptly and will not wait for any missing guests</i>
18:30 - 19:30	Pre-dinner Drinks Picture Gallery, Founder's Building
19:30 - 22:30	Networking Dinner and Bar Founder's Dining Hall, Founder's Building <i>Kindly sponsored by Insight Investment</i>
22:30 - 00:00	Late Bar Crosslands Bar, Founder's Building
22:30 - 00:15	Shuttles to Castle Hotel Windsor To depart from the bus stop by car park 12
22:45	Main Transfer to Castle Hotel Windsor To depart from the bus stop by car park 12

Conference Programme Monday 8th April

06:30 - 10:30	Breakfast Castle Hotel Windsor Restaurant
07:00 - 09:00	Breakfast The Hub Dining Hall, Royal Holloway, University of London
08:15	Transfer from Castle Hotel Windsor to Conference Meet at Castle Hotel Windsor Reception
08:15 - 17:15	Conference Registration and Enquiry Desk Open Windsor Building Foyer <i>Kindly sponsored by Legal & General Investment Management</i>
Conference hosted by Philippa Thomas	
09:00 - 09:10	Welcome to the BUFDG Annual Conference 2019 Windsor Building Auditorium <i>Sarah Randall-Paley</i> , BUFDG Chair and Director of Finance at Lancaster University
09:10 - 09:30	Welcome to Royal Holloway, University of London Windsor Building Auditorium <i>Professor Katie Normington</i> , Deputy Principal (Academic), Royal Holloway, University of London
09:30 - 10:30	Plenary Session 1: Hard Fun and Show Business - How Successful University Departments Make Intellectual Property, Empower Students and Retain Staff Windsor Building Auditorium <i>Professor Adrian Johnstone</i> , Computer Science Department, Royal Holloway, University of London
10:30 - 11:00	Refreshments Ground and First Floors, Windsor Building <i>Kindly sponsored by Barclays</i>
11:00	Transfer to the Power Hour Please meet at the bus stop by car park 12
11:25 - 12:25	Power Hour Sports Hall <i>Kindly sponsored by Amundi Asset Management</i>
12:30	Return Transfer Please meet outside the Sports Hall
12:35 - 13:40	Lunch Ground and First Floors, Windsor Building <i>Kindly sponsored by Barclays</i>

Workshop Sessions Block 1	
13:40 - 14:40	Workshop 1A: Beyond Financial Returns: Empowering Your Portfolio Windsor Seminar Room 0-02 Alexander True , Investment Manager, Sarasin & Partners LLP and Rowena White , Investment Manager, Sarasin & Partners LLP
	Workshop 1B: How Universities are Reducing Energy Bills and Carbon Emissions with Salix Finance Windsor Seminar Room 0-03 Qasim Akhtar , Programme Manager - Colleges and Universities, Salix Finance and Reggie Blennerhassett , Pro Vice-Chancellor & Director of Finance, University of Roehampton
	Workshop 1C: Hot Topics in Change Windsor Seminar Room 1-02 Sam Sanders , Director and Higher Education Consulting Lead, KPMG LLP and Lee Hamill , Director of Finance, The University of Edinburgh
	Workshop 1D: 'Every Little Helps': Improving Perceptions of Value for Money Windsor Seminar Room 1-03 Simon Perks , Director, Sockmonkey Consulting and Rob Holmes , Director of Finance, Falmouth University
14:45 - 15:45	Plenary Session 2: What is the Value of Innovation? Windsor Building Auditorium Diana Biggs , Head of Digital Innovation, UK & Europe, HSBC Retail Banking & Wealth Management
15:45 - 16:15	Refreshments Ground and First Floors, Windsor Building <i>Kindly sponsored by Barclays</i>
16:15 - 17:15	Plenary Session 3: A BUFDG Conference Audience with Ann Pettifor Windsor Building Auditorium Ann Pettifor , Director, Prime Economics
17:20	Transfer to Castle Hotel Windsor Please meet at the bus stop by car park 12
18:40	Transfers to the Conference Dinner Please meet outside the Hub Dining Hall (Royal Holloway, University of London) for the transfer pick up <i>Please be aware that transfers will depart promptly and will not wait for any missing guests</i>
19:00 - 20:00	Drinks Reception Sandringham Suite and Foyer, Castle Hotel Windsor <i>Kindly sponsored by Royal London Asset Management and Uliving</i>

20:00 - 23:00	The Conference Dinner Windsor & Georgian, Castle Hotel Windsor <i>Kindly sponsored by Royal London Asset Management and Ulliving</i>
23:00	Main Transfer to Royal Holloway, University of London To depart from outside Castle Hotel Windsor
23:00 - 01:00	Late Bar Sandringham Suite and Foyer, Castle Hotel Windsor
23:30 - 01:15	Shuttles to Royal Holloway, University of London To depart from outside Castle Hotel Windsor

This year BUFDG is encouraging sustainable behaviour throughout the conference.

We have introduced a number of environmentally friendly delegate items, for instance; both the delegate bags and pens (sponsored by WPM Education) are made of recycled plastic and are biodegradable. The conference notebooks (sponsored by Savills) are made from fruit and vegetable fibres and the lined paper is also recycled. The conference lanyards are also made from recycled PET, which uses an eco-friendly process for printing.

BUFDG would like to encourage delegates to also consider the environment and therefore we ask that you return your badge to the box on the registration desk upon departure from the conference to enable us to recycle them for future use.



06:30 - 10:30	Breakfast Castle Hotel Windsor Restaurant
07:00 - 09:00	Breakfast The Hub Dining Hall, Royal Holloway, University of London
06:30 - 12:00	Accommodation Check-out: Castle Hotel Windsor Castle Hotel Windsor Reception
07:00 - 10:00	Accommodation Check-out: Royal Holloway, University of London Windsor Building Foyer
08:50	Delegate Transfer from Castle Hotel Windsor to Conference Meet at Castle Hotel Windsor Reception
09:00 - 13:00	Conference Registration and Enquiry Desk Open Windsor Building Foyer <i>Kindly sponsored by Legal & General Investment Management</i>
09:20	Sponsor Delegate Transfer from Castle Hotel Windsor to Conference Meet at Castle Hotel Windsor Reception
09:25 - 09:55	BUFDG AGM Windsor Building Auditorium



Headshot Opportunity

This year at the conference we will be giving attendees the opportunity to have their headshot photograph taken by our professional photographer at the entrance to the Windsor Building during lunch and refreshment breaks on Monday only. These can be emailed to you after the conference, for you to upload to LinkedIn and the BUFDG website.

Workshop Sessions Block 2

Workshop 2A: How Financially Resilient Are You?

Windsor Seminar Room 0-02

Stewart MacKinlay, Associate Partner, EY Capital & Debt Advisory, Corporate Finance, **Neil Smyth**, Partner and Head of the Restructuring & Insolvency Group at Mills & Reeve LLP and **Sarah Seed**, Partner at Mills & Reeve LLP

Workshop 2B: 50 Shades of Green - Integrating ESG for Every Portfolio

Windsor Seminar Room 0-03

Meryam Omi, Head of Sustainability and Responsible Investment Strategy, Legal & General Investment Management

Workshop 2C: Leveraging Value from Situations, Systems and Data

Windsor Seminar Room 1-02

Alan Bates, Head of Strategic Product Development, Simitive

Workshop 2D: Can Higher Education Pensions Provision be 'Thrown to the Wolves'?

Windsor Seminar Room 1-03

Mike Harrison, Partner and Head of Higher Education Group, Mercer Limited, **Rebecca Dodd**, Director and Higher Education Lead Consultant, Mercer Limited and **Stuart McLean**, Head of Pensions, Universities UK

10:00 - 11:00

Refreshments

Ground and First Floors, Windsor Building

Kindly sponsored by Barclays

11:00 - 11:30

Plenary Session 4: The CFO's Contribution to the Value of University Education

Windsor Building Auditorium

Dr. Noel Tagoe, Executive Vice President – MA Research and Curricula, Association of International Certified Professional Accountants

11:30 - 12:30

Closing Remarks

Windsor Building Auditorium

Sarah Randall-Paley, BUFDG Chair and Director of Finance at Lancaster University

12:30 - 12:50

Packed lunches available to take away

Ground Floor, Windsor Building

Kindly sponsored by Barclays

12:50

Transfers to Egham Train Station

Please meet at the bus stop by car park 12

13:00 - 13:10