

Introduction to the report

The next normal is...

An unprecedented pace of change is occurring.

This means business leaders are continuously assessing the damage caused by COVID-19, and quickly taking stock of the opportunities and risks as they re-calibrate their growth strategies for 2021.

In this report, our insights team have performed a broad analysis of multiple data points to help form a much clearer picture of how different sectors are positioned going into 2021.

Some of the sector-by-sector analysis in this study includes data covering equity market value indicators, employment forecasts, COVID-19 lockdown resilience assessments, as well as long-term value-added growth forecasts from our partners at Oxford Economics.

This report combines the above data points from various sources to provide guidance on questions such as:

- Which sectors have benefited most in 2020?
- Which are best placed for 2021 should lockdowns persist?
- Where could we see acceleration post-pandemic, looking 3-5 years ahead?



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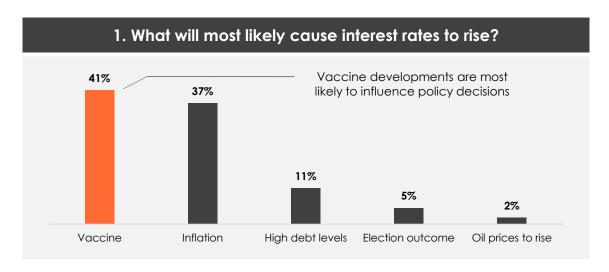
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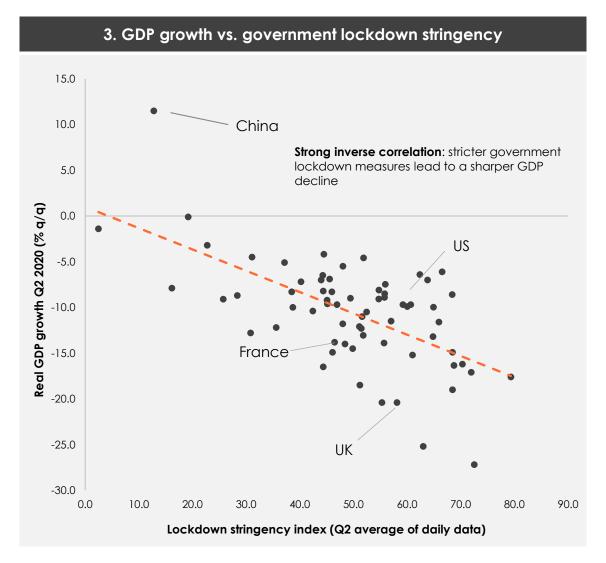
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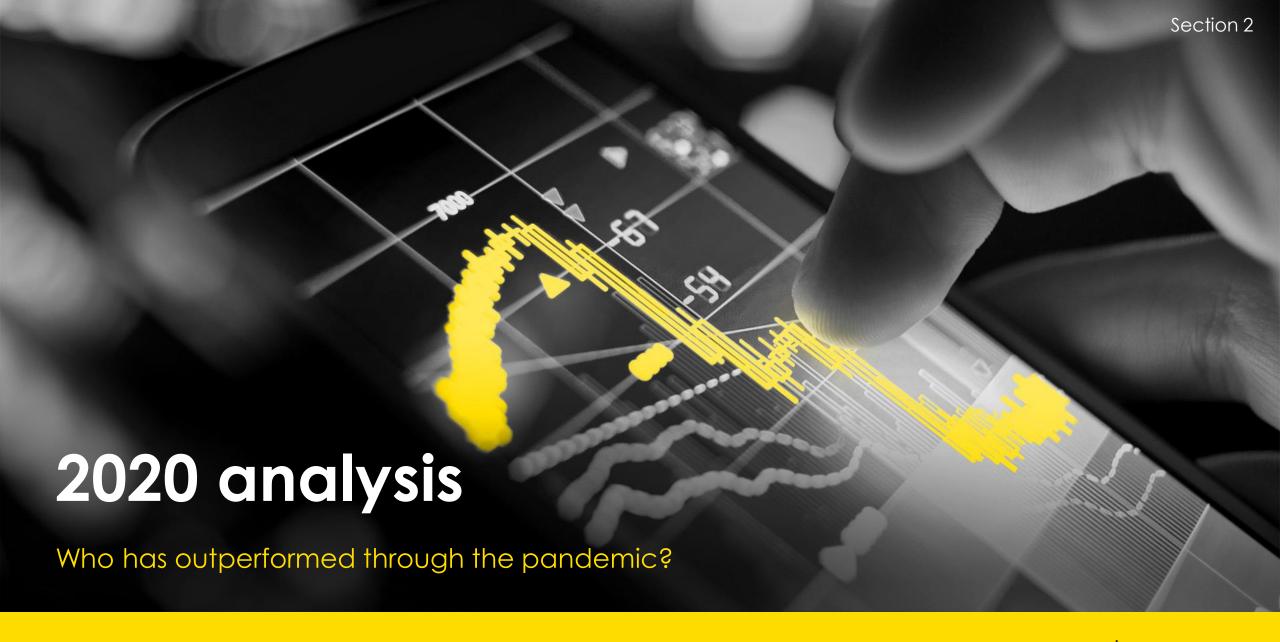


The world economy is still dependent on a vaccine



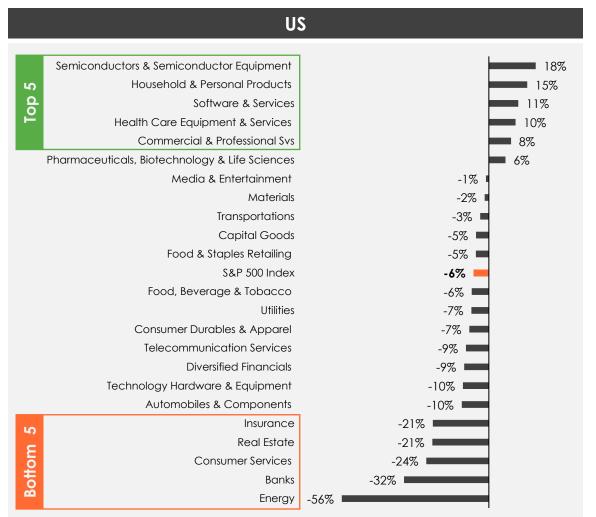


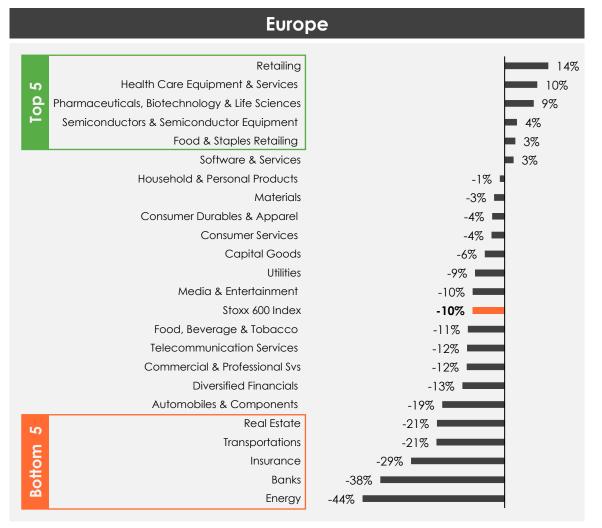




2020 share price moves offer vital clues

Analysing the share price performance of equity sectors in both the US & Europe reveal clear patterns – such as the growth of semiconductors as artificial intelligence adds to demand.





These are the strongest performers of 2020

E-commerce outperformed expectations this year, supported by lockdown measures which forced more people to shop online

Europe (STOXX 600 Index)				
Rank	Company	Industry	Sub-industry	YTD perf.
1	Sinch AB (publ)	Software & Services	Cloud solutions	180%
2	Hellofresh SE	Retailing	Food delivery	153%
3	Evolution Gaming Group AB (publ)	Consumer Services	Online gaming	134%
4	Sartorius Stedim Biotech SA	Pharmaceuticals, Biotechnology & Life Sciences	Biotechnology	120%
5	Adyen NV	Software & Services	Electronic payment	111%
6	Sartorius AG	Health Care Equipment & Services	Biotechnology	100%
7	Nel ASA	Capital Goods	Renewable energy	91%
8	Ocado Group PLC	Retailing	Online grocery	81%
9	Zalando SE	Retailing	E-commerce	79 %
10	Games Workshop Group PLC	Consumer Durables & Apparel	Fantasy miniatures manufacturer	75%

US (S&P 500 Index)				
Rank	Company	Industry	Sub-industry	YTD perf.
1	ETSY Inc	Retailing	E-commerce	215%
2	NVIDIA Corp	Semiconductors & Semiconductor Equipment	Computer games	115%
3	West Pharmaceutical Services Inc	Health Care Equipment & Services	Pharmaceutical packaging	86%
4	Rollins Inc	Commercial & Professional Services	Pest control	85%
5	L Brands Inc	Retailing	Fashion retailer	78%
6	PayPal Holdings Inc	Software & Services	Online payment	78%
7	FedEx Corp	Transportations	Delivery services	72 %
8	ServiceNow Inc Software & Services		Workflow software	71%
9	Amazon.com Inc Retailing		E-commerce	71%
10	Pool Corp	Retailing	Swimming pool distributor	71%

In 2020, we've seen outperformance across: critical, digital services, health & IT

- Retail: Food & staple
- Consumer delivery services
- Retail: E-commerce
- Pharmaceuticals
- Health equipment/services
- Technology hardware
- Software
- Digital payments
- · Digital media
- Freight transportation

Source: Reuters, Western Union Business Solutions - October 29 2020

Airlines led the weakest performers of 2020

Face to face people-movement-heavy sectors were the worst affected by some of the stringent lockdown measures governments had to put in place to counter COVID-19

Europe (STOXX 600 Index)				
Rank	Company	Industry	Sub-industry	YTD perf.
1	International Consolidated Airlines Group SA	Transportation	Airlines	-77%
2	Carnival PLC	Consumer Services	Travel leisure	-77%
3	TechnipFMC PLC	Energy	Oil & gas services	-75%
4	Banco de Sabadell SA	Banks	Financial services	-75%
5	Network International Holdings PLC	Software & Services	Payment solutions	-68%
6	Rolls-Royce Holdings PLC	Capital Goods	Car & aero-engine manufacturer	-64%
7	Societe Generale SA	Banks	Financial services	-63%
8	Royal Dutch Shell PLC	Energy	Oil & gas products & svs	-62%
9	Repsol SA	Energy	Oil & gas products & svs	-61%
10	OMV AG	Energy	Oil & gas products & svs	-60%

US (S&P 500 Index)				
Rank	Company	Industry	Sub-industry	YTD perf.
1	Occidental Petroleum Corp	Energy	Hydrocarbon exploration	-78%
2	Carnival Corp	Consumer Services	Cruise	-76%
3	TechnipFMC PLC	Energy	Oil & gas services	-75%
4	Norwegian Cruise Line Holdings Ltd	Consumer Services	Cruise	-74%
5	Diamondback Energy Inc	Energy	Hydrocarbon exploration	-74%
6	Marathon Oil Corp	Energy	Oil & natural gas exploration	-72%
7	Apache Corp	Energy	Hydrocarbon exploration	-70%
8	Devon Energy Corp	Energy	Hydrocarbon exploration	-68%
9	National Oilwell Varco Inc	Energy	Oil & gas equipments	-68%
10	HollyFrontier Corp	Energy	Oil refiner & distributor	-66%

In 2020, we've seen underperformance across: Airlines, Brick & Mortar Retailing, Tourism, Oil & Banks

- Airlines
- Aerospace
- Automobiles
- Oil & refinery
- Brick & Mortar Retailing (footwear, apparel, cosmetics)
- Entertainment (Hospitality/Events/Casino)
- Travel/Tourism (Hotels/Restaurants)
- Newspapers/TV media
- Education University
- Banks

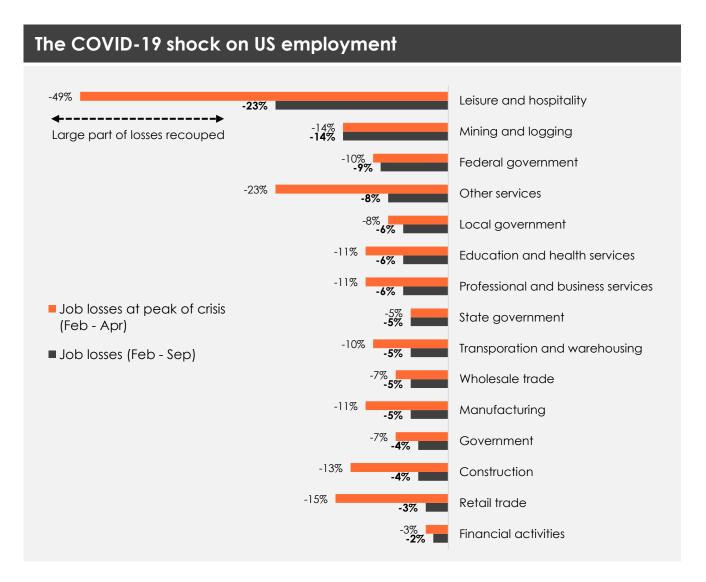
Source: Reuters, Western Union Business Solutions – October 29 2020

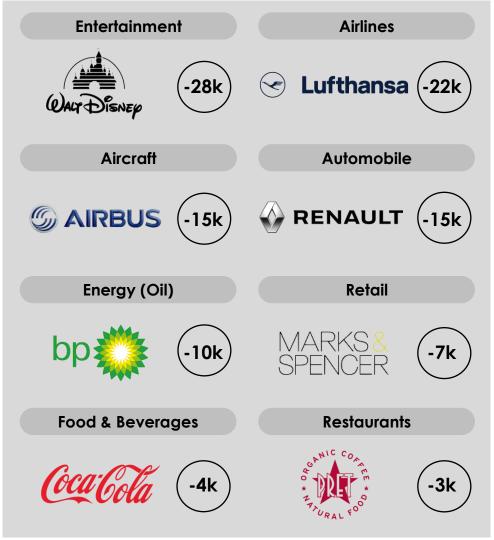
IT and Healthcare have led M&A activity



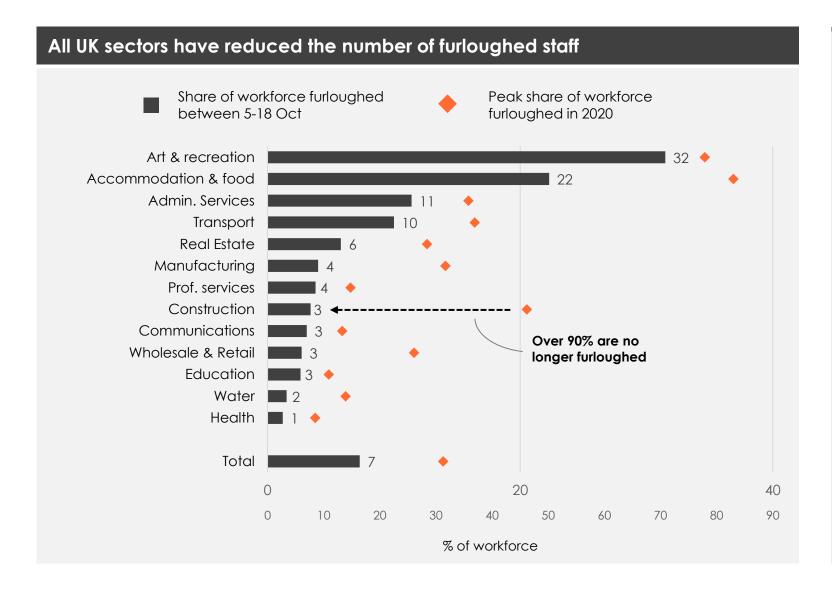
- Information technology and healthcare have by far outstripped other sectors when looking across Merger & Acquisition (M&A) activity.
- Real estate and energy have seen the least amount of M&A activity in 2020.
- Energy has in particular faced a difficult year due to both the COVID demand shock as well as plummeting oil prices.

Airlines and Entertainment have led job losses





UK case study: share of workforce furloughed by sector



- The crisis has disproportionately impacted the workforce, with some sectors bouncing back quicker than others, though some share of the workforce is still furloughed in most sectors.
- Accommodation & food was one
 of the hardest hit during the peak
 lockdown period, furloughing ~80%
 of its workforce, compared to
 Health and Education which
 furloughed ~10%.
- Construction has staged the biggest recovery though, with only 3% of its staff furloughed in October compared to 46% at its peak, underlining the demand and necessity for work to continue in this sector.

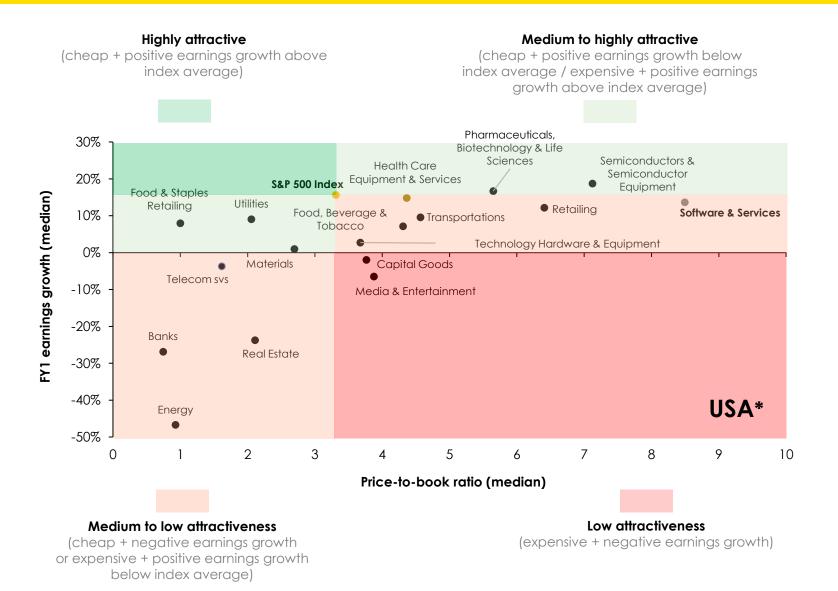


Digital services are most resilient to further lockdowns

Sector resilience (and vulnerability) to lockdown measures				
Industry Group	Sector	Ability to work remotely	Shut down resilience	
	Information	High	High	
	Finance	High	High	
Business	Real Estate	Medium	Medium	
	Professional Services	High	Medium	
	Management	High	High	
	Wholesale	Medium	Medium	
Consumer	Retail	Low	Low	
Consumer	Recreation	Low	Low	
	Food and Accommodation	Low	Low	
	Agriculture	Low	Medium	
	Mining	Low	Medium	
Industrial	Transportation	Low	Low	
maosinai	Utilities	Low	High	
	Construction	Low	Medium	
	Manufacturing	Low	Low	
	Administrative	Low	Medium	
Social/Support	Education	Medium	Medium	
30Clui/30pp0H	Social Services/Healthcare	Low	High	
	Government	Medium	High	

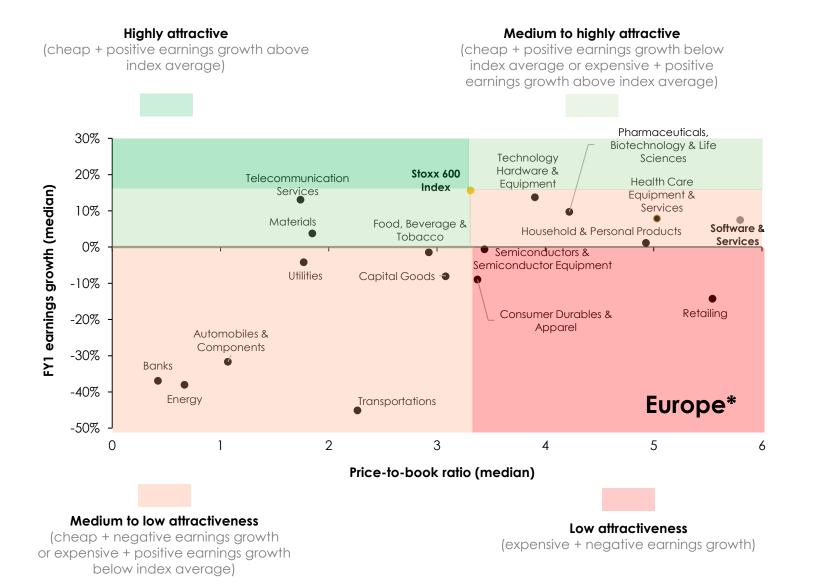
- Information and financial services
 have a higher ability to work from
 home, benefiting from more
 advanced digitisation of work
 practices/cloud migration.
- Agriculture ranks low on ability to work remotely as it's generally sitebased; however, the outdoor nature of work makes it easier to implement social distancing.
- In sectors such as manufacturing, many companies will outperform these indicative rankings. Although some may only be able to operate at limited capacity.
- Important note: this table provides general guidance only, and within each sector different companies/industries are responding in different ways to what is a highly fluid situation.

US equity analysis helps indicate most attractive sectors



- Pharmaceutical and semiconductor sectors are expecting to deliver high earnings growth in the next few quarters.
- Numerous cyclical sectors, like
 energy and banks, were
 expecting negative earnings
 growth due to uncertainty about
 the recovery, though recent
 positive vaccine news might
 change the outlook.
- The software services sector looks expensive currently from a valuation perspective.
- **Important note:** this chart provides general guidance only.
- * Displaying the largest US sectors in terms of market capitalisation within the S&P 500 index.

EU analysis reaffirms technology sector potential



- Like the US, health care and IT companies look the most attractive in terms of growth potential.
- Non-essential consumer sectors like retailing and household durables, could be at risk given the possible scars left on consumers, such as high unemployment and weaker purchasing power.
- Food staples and telecommunication services might continue performing well if lockdowns are extended this winter.
- Important note: this chart provides general guidance only.
- *Displaying the largest European sectors in terms of market capitalisation within the Stoxx 600 index.

Case studies: companies positively impacted

Sector: E-commerce (& others)

Sector: Telecommunication services

Sector: Payments







Profile

One of the *Big Five* companies in US (market cap). Considered largest internet company in the world with a revenue of \$280bn (2019).

Covid impact

In Q2, registered an increase of 40% y/y growth in net sales and created over 175k new jobs between March and June.

FY1 earnings growth: +85%

Despite already strong results during the pandemic, expected to keep benefiting from 'new normal' in consumption - more internet and less physical location.

Profile

French provider of broadband internet and mobile services. Active operator in 35 countries and generates revenues of €5.3bn (2019).

Covid impact

In Q2, recorded +7% y/y growth in revenues (+2% in France/+68% in Italy).

FY1 earnings growth: +863%

The digital era is accelerating through COVID-19. Home office practices could become a new global standard.

Profile

Dutch company offering digital and mobile payment solutions for merchants. Processed a volume of €240bn transactions in 2019 alone.

Covid impact

+27% y/y for net revenue and +12% for EBITDA growth in H1 2020. Payment volumes up 23% y/y.

FY1 earnings growth: +78%

Shifts in the retail economic model from bricks-and-mortar to digital underpin a strong growth potential for the company.

Case studies: companies negatively impacted

Sector: Retail



Sector: Events & Entertainment



Sector: Manufacturer/Energy



Profile

A 50-year-old US company with 135,000 employees and around 3,700 retail stores across the globe (65% in USA).

Covid impact

Near \$1bn of losses in 2020 due to the closure of stores.

FY1 earnings growth: -78%

Large restructuring plan including a shutdown of 350 stores in North America by the end of 2023.

Profile

German promoter selling around 250m tickets per year. It represents 3,200 employees and revenues of €1.44bn (2019).

Covid impact

-56% y/y fall in revenues recorded in H1 2020.

FY1 earnings growth: -88%

High uncertainty about when and under what conditions live events will come back to normal levels.

Profile

Global leader for supplying pipe to the oil & gas industries. It has 23,000 employees and represents more than \$7bn of net sales (2019).

Covid impact

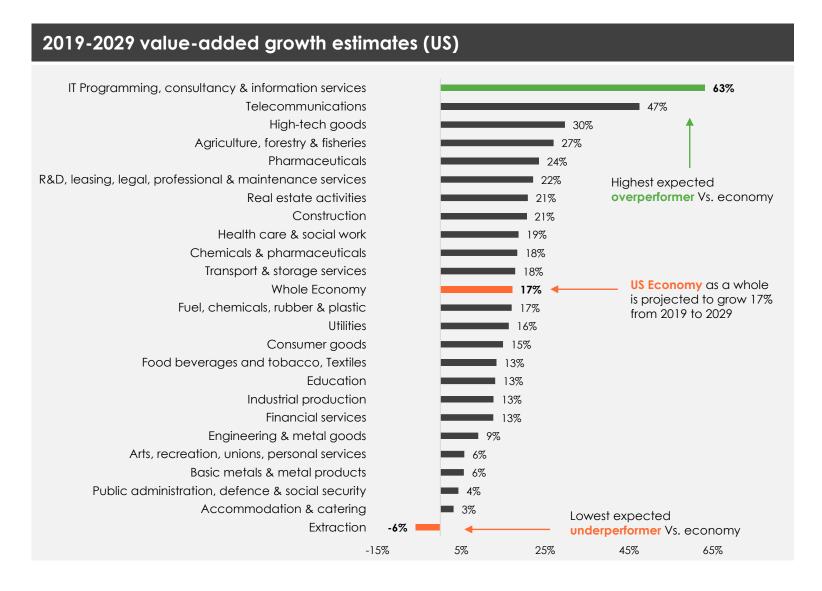
-35% y/y drop in sales and a net loss of \$50m in Q2 2020.

FY1 earnings growth: -89%

Under an uncertain and gradual recovery path for the global economy, demand for oil could remain weak.



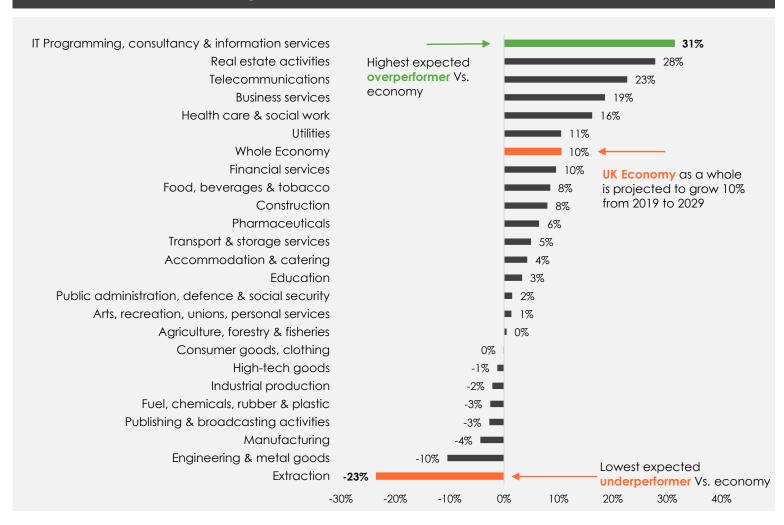
IT, Tech dominate 2029 US growth forecasts



- The US economy is expected to arow 17% between 2019 and 2029.
- The sole negative outliner can be found in the commodity space. This could hold true especially with a Joe Biden US administration.
- The overall picture confirms the general structural shift away from basic production to the services sector.
- The lower half is characterised by industries such as industrial production, materials and metal goods.
- As was the case in the previous decade, IT-related areas are expected to outperform.

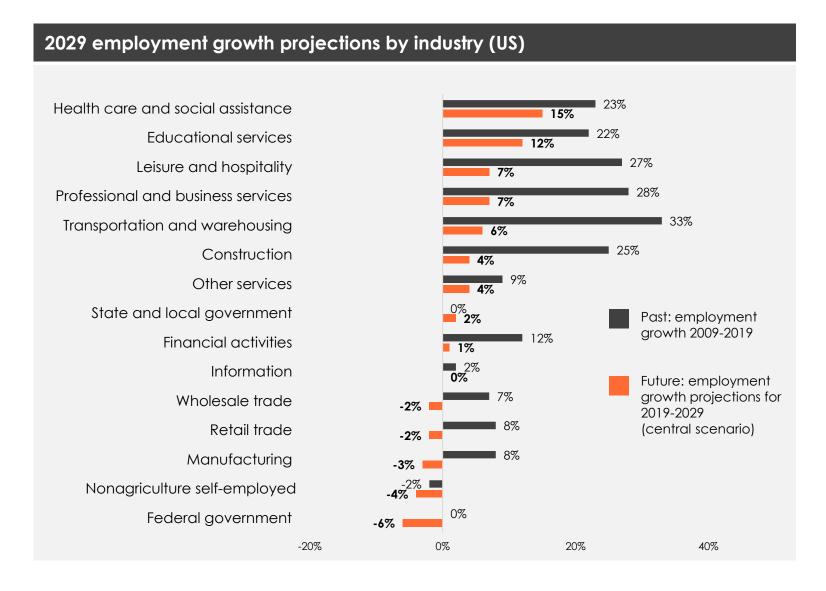
Climate change to impact UK industry & extraction

2019-2029 value-added growth estimates (UK)



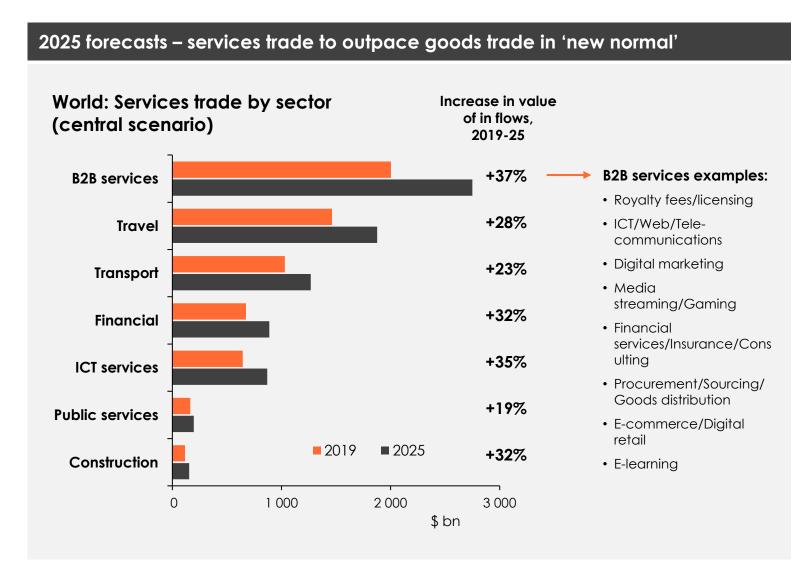
- The UK economy is expected to grow 10% between 2019 and 2029.
- The overall picture confirms the general structural shift away from basic production to the services sector.
- In addition to IT-related areas, real estate activities are expected to outperform.
- The lower half is characterised by industries such as industrial and manufacturing production, materials and metal goods.
- The main negative outliner can be found in the commodity space.
 Tackling climate change and a focus on green energy is becoming increasingly important.

Are jobs also set for a dramatic shift in the next decade?



- Contrary to 2008-09 Financial Crisis, COVID-19 is expected to cause higher economic damage in the short-run, and also very likely influence long-run trends too.
- In US, the employment growth momentum for the next decade could be far lower than over the past ten years.
- The crisis will push some sectors to make a global overhaul of their operating process, trying to combine lower cost and higher productivity.
- Faster digitalisation could involve less employment in some sectors (retail, wholesale, manufacturing) and more in IT and services.

In international trade, B2B services expected to accelerate



- Between 2010 and 2019, the value of global trade in services increased by around 50%, double the pace of growth in goods trade.
- COVID-19 and the Great
 Lockdown has further accelerated
 growth in digitally deliverable
 services trade. This had led to
 faster outsourcing of B2B services in
 areas like legal, financial and
 payroll.
- Deliverable B2B, ICT and Financial Services should contribute an outsized share of growth in services trade, or 62% of the expected \$1.9trn increase in the value of overall services trade between 2019 and 2025.



Conclusions: short-term summary



Shut Down Resilience

Outperformers

- Finance
- Information/IT
- Healthcare

Underperformers

- Retail
- Hospitality/Leisure
- Arts/Recreation

Key takeaway 1

• Use of digital sales channels has increased by 13% in Europe since start of pandemic.

Key takeaway 2

 US Leisure and Hospitality had lost half of its employment right at the peak of the crisis.



YTD Performance

Outperformers

- E-commerce
- Information/IT
- Healthcare

Underperformers

- Transportation
- Energy
- Banks

Key takeaway 1

 Companies like TechnipFMC (Energy) in Europe have lost ~75% of share price value since the beginning of the year.

Key takeaway 2

• ETSY (Retail/E-commerce) in the US has seen its share price rise four-fold.



Outperformers

- Information/IT
- Communications
- Healthcare

Underperformers

- Real estate
- Energy
- Materials

Key takeaway 1

• In the first nine months of 2020,1350+ deals were done across IT and Healthcare.

Key takeaway 2

Total value of these deals came to ~\$60bn
 dwarfing the combined total value of deals in 8 other GICS industries (slide 10).

Conclusions: long-term summary



Equity Valuations

Outperformers

- Pharmaceuticals
- Semiconductors
- Software & Services

Underperformers

- Energy
- Automobiles
- Banking

Key takeaway 1

• Energy, Banking and Automobiles all have a Price-to-book ratio of close to, or under 1.

Key takeaway 2

 Software & Services and Semiconductors' valuations appear stretched with Price-tobook ratios of over 7.



2029 Employment Forecasts

Outperformers

- Healthcare
- Educational services
- Hospitality/Leisure

Underperformers

- Manufacturing
- Retail
- Wholesale

Key takeaway 1

• Digitalisation could involve less employment, but more earnings growth.

Key takeaway 2

 US anticipating >10% employment growth (2019-2029) across Healthcare and Educational services.



2029 Growth Forecasts

Outperformers

- Information/IT
- Telecommunications
- High-tech goods

Underperformers

- Commodities
- Accommodation& Catering
- Public administration

Key takeaway 1

• US Economy is expected to grow 17% between 2019 and 2029 (central scenario).

Key takeaway 2

 IT Programming, Consultancy and Information services expected to grow >60%
 over three times faster than the wider economy.



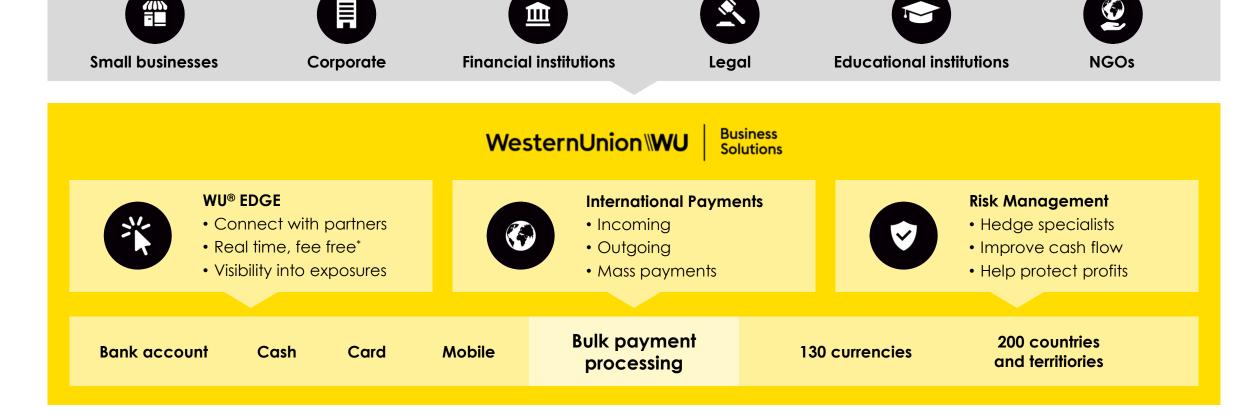
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